



Lean from the Trenches: Managing Large-Scale Projects with Kanban

By Henrik Kniberg

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You know the Agile and Lean development buzzwords, you've read the books. But when systems need a serious overhaul, you need to see how it works in real life, with real situations and people. *Lean from the Trenches* is all about actual practice. Every key point is illustrated with a photo or diagram, and anecdotes bring you inside the project as you discover why and how one organization modernized its workplace in record time.

Lean from the Trenches is all about actual practice.

Find out how the Swedish police combined XP, Scrum, and Kanban in a 60-person project. From start to finish, you'll see how to deliver a successful product using Lean principles.

We start with an organization in desperate need of a new way of doing things and finish with a group of sixty, all working in sync to develop a scalable, complex system. You'll walk through the project step by step, from customer engagement, to the daily "cocktail party," version control, bug tracking, and release. In this honest look at what works--and what doesn't--you'll find out how to:

- Make quality everyone's business, not just the testers.
- Keep everyone moving in the same direction without micromanagement.
- Use simple and powerful metrics to aid in planning and process improvement.
- Balance between low-level feature focus and high-level system focus.

You'll be ready to jump into the trenches and streamline your own development process.

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Bibliography

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Editorial Review

Review

FANTASTIC! I know it's going to make a big dent in the world of software development. It's easily the most important book I have seen in the past year!

-Mary Poppendieck, Author of Lean Software Development Series

I read the whole thing end to end. In a word, FANTASTIC! Grounded, real, funny, easy to read, smooth flow, good balance between theory and practice.

-Kent Beck, creator of Extreme Programming and Test-driven Development

Awesome. Kudos to you for documenting the everyday sort of decision making that has to happen for a big project to be successful. I hope it becomes a benchmark against which many more projects are judged.

-Ward Cunningham, inventor of the Wiki, pioneer of Agile software development

"FANTASTIC! I know it's going to make a big dent in the world of software development. It's easily the most important book I have seen in the past year!"

—Mary Poppendieck, Author of the "Lean Software Development" series

"I could not stop reading "Lean from the Trenches." This book shows me that a big project can be run in a lean and agile way. For people in the trenches of large enterprises, stories like this make a huge difference."

—Yves Hanouille, Change Artist at PairCoaching.net

"An excellent peek into a pragmatic application of the best of the agile processes in a real-world scenario. If you ever wondered "Am I doing it right?" then this book may just provide you with the answer. Every technical team lead interested in seeing how an agile process actually works should buy this now!"

—Colin Yates, Principle Engineer, QFI Consulting LLP, UK

From the Back Cover

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About the Author

Henrik Kniberg is a coach and consultant at Crisp in Stockholm. Henrik's background is a mix of development and management, and his passion is applying Lean and Agile principles to help IT companies improve. Henrik is the author of "Scrum and XP from the Trenches", "Kanban & Scrum, making the most of both", and "Lean from the Trenches", and he is a popular keynote speaker at conferences worldwide. Henrik lives in Stockholm with his wife and four kids, and in his "spare time" plays bass and keyboard with two local bands.

Users Review

From reader reviews:

Ana Lopez:

In this 21st one hundred year, people become competitive in most way. By being competitive today, people have do something to make these individuals survives, being in the middle of the crowded place and notice through surrounding. One thing that often many people have underestimated the idea for a while is reading. Yep, by reading a guide your ability to survive boost then having chance to endure than other is high. For you who want to start reading a book, we give you that Lean from the Trenches: Managing Large-Scale Projects with Kanban book as beginning and daily reading book. Why, because this book is usually more than just a book.

Thelma Olivares:

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Scot Vines:

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Elaine Harvey:

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