



Governance Reconsidered: How Boards, Presidents, Administrators, and Faculty Can Help Their Colleges Thrive

By Susan R. Pierce

Download now

Read Online 

Governance Reconsidered: How Boards, Presidents, Administrators, and Faculty Can Help Their Colleges Thrive By Susan R. Pierce

Revamp senior administration organization for more effective governance

Governance Reconsidered: How Boards, Presidents, Administrators, and Faculty Can Help Their Colleges Thrive takes an in-depth look at the current practice of governance in higher education and explores solutions for more effective functioning. Written by a former college president, the book provides an insider's perspective on the growing tensions around the traditional shared governance model and identifies the key challenges facing trustees, presidents, senior administrators, and faculty.

Traditional shared governance operations are typically time-consuming, process-laden, and slow to respond to the internal and external forces acting upon modern educational institutions. Higher education is facing increasing political and economic pressure, and senior administration frequently needs the flexibility to make institutional decisions quickly. Using recent public scandals as examples, *Governance Reconsidered* illustrates how the tension between the need for timely decisions and action versus the importance of mission and academic quality is creating a dramatic systemic problem. The book provides practical advice on the issues at the heart of the matter, including:

- The nature and pace of change on campus, including the pressures facing higher education
- Clarity about the roles and responsibilities of trustees, the president, and the faculty
- The campus community's role in decision-making activities
- How thriving universities can govern collaboratively

The book also addresses the brand new challenges that affect higher education governance, including MOOCs, online learning, and rising questions about value and cost. Campus leaders must work together effectively to boost higher education, and *Governance Reconsidered* contains the questions and answers integral to implementing effective governance.

 [Download Governance Reconsidered: How Boards, Presidents, A ...pdf](#)

 [Read Online Governance Reconsidered: How Boards, Presidents, ...pdf](#)

Governance Reconsidered: How Boards, Presidents, Administrators, and Faculty Can Help Their Colleges Thrive

By Susan R. Pierce

Governance Reconsidered: How Boards, Presidents, Administrators, and Faculty Can Help Their Colleges Thrive By Susan R. Pierce

Revamp senior administration organization for more effective governance

Governance Reconsidered: How Boards, Presidents, Administrators, and Faculty Can Help Their Colleges Thrive takes an in-depth look at the current practice of governance in higher education and explores solutions for more effective functioning. Written by a former college president, the book provides an insider's perspective on the growing tensions around the traditional shared governance model and identifies the key challenges facing trustees, presidents, senior administrators, and faculty.

Traditional shared governance operations are typically time-consuming, process-laden, and slow to respond to the internal and external forces acting upon modern educational institutions. Higher education is facing increasing political and economic pressure, and senior administration frequently needs the flexibility to make institutional decisions quickly. Using recent public scandals as examples, *Governance Reconsidered* illustrates how the tension between the need for timely decisions and action versus the importance of mission and academic quality is creating a dramatic systemic problem. The book provides practical advice on the issues at the heart of the matter, including:

- The nature and pace of change on campus, including the pressures facing higher education
- Clarity about the roles and responsibilities of trustees, the president, and the faculty
- The campus community's role in decision-making activities
- How thriving universities can govern collaboratively

The book also addresses the brand new challenges that affect higher education governance, including MOOCs, online learning, and rising questions about value and cost. Campus leaders must work together effectively to boost higher education, and *Governance Reconsidered* contains the questions and answers integral to implementing effective governance.

Governance Reconsidered: How Boards, Presidents, Administrators, and Faculty Can Help Their Colleges Thrive By Susan R. Pierce Bibliography

- Sales Rank: #550433 in Books
- Published on: 2014-05-05
- Original language: English
- Number of items: 1
- Dimensions: 9.30" h x .90" w x 6.40" l, .95 pounds
- Binding: Hardcover
- 256 pages

 [Download Governance Reconsidered: How Boards, Presidents, A ...pdf](#)

 [Read Online Governance Reconsidered: How Boards, Presidents, ...pdf](#)

Download and Read Free Online *Governance Reconsidered: How Boards, Presidents, Administrators, and Faculty Can Help Their Colleges Thrive* By Susan R. Pierce

Editorial Review

From the Inside Flap

GOVERNANCE RECONSIDERED

As pressures mount in the academic world, more and more presidents and trustees are ignoring the traditional processes of shared governance by making decisions about academic matters that previously had been considered the primary responsibility of the faculty. In *Governance Reconsidered*, Susan Resneck Pierce examines the reasons for this trend, and how it has impacted American colleges and universities.

Throughout her decades-long career as a faculty member, dean, academic vice president, president, and consultant, Susan Pierce has believed that colleges and universities are most successful when all constituencies (including trustees, the administration, faculty and staff members, students, and as appropriate alumni and the larger community) work collaboratively. But the landscape of higher education has changed in recent years, fraying the conventional notions and practices of shared governance. Confronted with unprecedented financial challenges, many boards now charge their presidents with responding rapidly to these challenges without extended and sometimes any consultation with the faculty.

To help institutions resolve this tension between the need for timely action and deference to the faculty's role in academic matters, *Governance Reconsidered* addresses these key topics:

- How the notions of shared governance have evolved over the last century
- The nature of the pressures facing higher education
- Clarity about the roles and responsibilities of trustees, the president, and the faculty
- How trustees, presidents, and the faculty can work together in new ways to respond quickly to external challenges and at the same time preserve the integrity of the academic programs
- How thriving universities govern collaboratively

Governance Reconsidered also focuses on the impact on shared governance of the growing number of contingent faculty, online education, and increasing questions about the value of higher education. These matters have a profound effect on how institutions are run and on the actions of those who run them.

College presidents, trustees, faculty, senior administrators, and student representatives need to think in new ways about higher education governance, as well as how to apply those principles to build a prosperous institution. Readers of this book will learn from both cautionary tales and success stories from the world of higher education. These case studies demonstrate how Susan Pierce's inspirational view of shared governance can work in practice. *Governance Reconsidered* explains how to meet the challenges of today's higher education environment by enacting transformative change while simultaneously engaging faculties, boards, and communities.

From the Back Cover

Praise for *Governance Reconsidered*

"Susan Resneck Pierce reminds college presidents, trustees, and faculty members that, despite much

handwriting on the topic of academic governance, they actually *can* and in fact must work together in a spirit of mutual respect and shared mission. Her perspective is practical and aspirational, prudent and ambitious, informative and encouraging.”

—**Jo Ellen Parker**, president, Sweet Briar College

“This book is rich with insights and helpful advice for college and university trustees, presidents, and faculty seeking to navigate the challenges of shared governance. It should be required reading for all who wish to understand what contributes to a well-run institution of higher education.”

—**Kathleen L. Rhinesmith**, former chair, Board of Trustees, Ohio Wesleyan University

“Susan Resneck Pierce’s *On Being Presidential* is required reading for those who aspire to or embark upon college presidency. Now, with *Governance Reconsidered*, she provides a work that will be invaluable to those who sit in the ‘corner office’—and to the boards that hire them. This book should definitely be on the bookshelves of college presidents and board members.”

—**Georgia Nugent**, president emerita, Kenyon College

“This book paints a realistic picture of the governance forces that today’s college and university presidents must reconsider in order for their institutions to thrive in the face of new challenges and opportunities.”

—**Molly Corbett Broad**, president, American Council on Education

About the Author

SUSAN RESNECK PIERCE is president emerita of the University of Puget Sound. As president of SRP Consulting, she advises colleges and universities on planning, effective board and presidential performance, board development, governance, and fundraising. She is the author of *On Being Presidential: A Guide for College and University Leaders* (Jossey-Bass, 2012).

Users Review

From reader reviews:

David Bergeron:

The book *Governance Reconsidered: How Boards, Presidents, Administrators, and Faculty Can Help Their Colleges Thrive* make you feel enjoy for your spare time. You may use to make your capable much more increase. Book can being your best friend when you getting strain or having big problem together with your subject. If you can make examining a book *Governance Reconsidered: How Boards, Presidents, Administrators, and Faculty Can Help Their Colleges Thrive* to be your habit, you can get much more advantages, like add your own capable, increase your knowledge about a number of or all subjects. You could know everything if you like wide open and read a reserve *Governance Reconsidered: How Boards, Presidents, Administrators, and Faculty Can Help Their Colleges Thrive*. Kinds of book are a lot of. It means that, science e-book or encyclopedia or other folks. So , how do you think about this e-book?

James Helm:

Spent a free time and energy to be fun activity to try and do! A lot of people spent their spare time with their family, or their very own friends. Usually they accomplishing activity like watching television, about to beach, or picnic from the park. They actually doing same thing every week. Do you feel it? Will you

something different to fill your personal free time/ holiday? Could possibly be reading a book may be option to fill your cost-free time/ holiday. The first thing that you will ask may be what kinds of book that you should read. If you want to attempt look for book, may be the guide untitled Governance Reconsidered: How Boards, Presidents, Administrators, and Faculty Can Help Their Colleges Thrive can be very good book to read. May be it is usually best activity to you.

Helen Leavitt:

The book Governance Reconsidered: How Boards, Presidents, Administrators, and Faculty Can Help Their Colleges Thrive has a lot of information on it. So when you make sure to read this book you can get a lot of gain. The book was compiled by the very famous author. The writer makes some research prior to write this book. This particular book very easy to read you will get the point easily after reading this article book.

Sandra Byrom:

Do you have something that that suits you such as book? The publication lovers usually prefer to choose book like comic, small story and the biggest an example may be novel. Now, why not hoping Governance Reconsidered: How Boards, Presidents, Administrators, and Faculty Can Help Their Colleges Thrive that give your fun preference will be satisfied by simply reading this book. Reading behavior all over the world can be said as the way for people to know world far better then how they react in the direction of the world. It can't be stated constantly that reading practice only for the geeky individual but for all of you who wants to be success person. So , for every you who want to start reading as your good habit, it is possible to pick Governance Reconsidered: How Boards, Presidents, Administrators, and Faculty Can Help Their Colleges Thrive become your own starter.

Download and Read Online Governance Reconsidered: How Boards, Presidents, Administrators, and Faculty Can Help Their Colleges Thrive By Susan R. Pierce #MTRV80Y39EL

Read Governance Reconsidered: How Boards, Presidents, Administrators, and Faculty Can Help Their Colleges Thrive By Susan R. Pierce for online ebook

Governance Reconsidered: How Boards, Presidents, Administrators, and Faculty Can Help Their Colleges Thrive By Susan R. Pierce Free PDF d0wnl0ad, audio books, books to read, good books to read, cheap books, good books, online books, books online, book reviews epub, read books online, books to read online, online library, greatbooks to read, PDF best books to read, top books to read Governance Reconsidered: How Boards, Presidents, Administrators, and Faculty Can Help Their Colleges Thrive By Susan R. Pierce books to read online.

Online Governance Reconsidered: How Boards, Presidents, Administrators, and Faculty Can Help Their Colleges Thrive By Susan R. Pierce ebook PDF download

Governance Reconsidered: How Boards, Presidents, Administrators, and Faculty Can Help Their Colleges Thrive By Susan R. Pierce Doc

Governance Reconsidered: How Boards, Presidents, Administrators, and Faculty Can Help Their Colleges Thrive By Susan R. Pierce Mobipocket

Governance Reconsidered: How Boards, Presidents, Administrators, and Faculty Can Help Their Colleges Thrive By Susan R. Pierce EPub

MTRV80Y39EL: Governance Reconsidered: How Boards, Presidents, Administrators, and Faculty Can Help Their Colleges Thrive By Susan R. Pierce